

At the review workshop

Agree 'ground rules' to encourage openness and participation, making it clear that the review is not about judgment or blame, but a positive opportunity to bring up issues, learn together and improve the partnership;

Present the checklist analysis. Jointly talk through each partnering aspect and the positive experiences or the challenges partners may have around it;

Aim to fully understand and appreciate your cross-organisational perspectives or other sources of diversity;

Talk through how each aspect of partnering could be either further enhanced or meaningfully improved to the satisfaction of all partners and prioritize;

Determine what actions should be undertaken, by whom (wherever possible by more than one partner) and by when.

Post review workshop

Undertake the agreed actions, conferring with partners, keeping all informed on progress;

Confirm with partners that the aspects have improved.

Partnership health indicators				
FUNDAMENTALS				
There is a compelling shared vision, mission and objectives fully bought-into by all partners	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Partnership has clearly identified collaborative advantages, is able to create added value and deliver more than the sum of its parts	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
The partnership has been set up to, and is delivering, net value to all partners	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Partners are sufficiently empowered and enabled to be able to contribute to the partnership	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
The partnership includes all key stakeholders holding essential resources	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
PARTNERSHIP RELATIONSHIP				
Partners are demonstrating collective leadership of the partnership	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Partners are transparent about their assumptions, goals, needs, drivers and constraints	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>

There is a high level of trust among the partners	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
There is clear equity and balance among the partners in decision-making	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Partners are accountable to each other for delivering on their commitments	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Challenges, problems and tensions are openly brought up and dealt with respectfully and collectively	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Partners are jointly accountable for partnership delivery and will help out other partners to deliver	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
STRUCTURING AND SET-UP				
The partnering agreement clearly sets out the fundamentals of the partnership (including the vision and objectives, why each partner is involved, the intended value creation, overall approach, commitments, resources, roles and responsibilities of each partner)	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
There is a clear theory of change (or theory of transformation) for the partnership, along with a measurement framework, to be able to demonstrate progress and success	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
The fiduciary / legal structure for the partnership is fit for purpose	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
The governance structure for the partnership is fit for purpose	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
The management structure for the partnership is fit for purpose	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
RESOURCES				
External (non-partner) individuals are supporting / championing the partnership	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Personnel are available	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Finance is available	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>

Knowledge and data are available	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Important networks or spheres of influence are leveraged	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Partnership facilitation / troubleshooting / brokering is available	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Other necessary resources are available	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
MANAGEMENT				
Iterative approach to project management, focused on value creation	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
All relevant partner resources are being applied	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Context analysis for partnering	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Roles and responsibilities are always clear	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Deliverables and timeframes are always clear	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Financial management, including process for receiving / distributing funding, is effective	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Information sharing is effective	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
The partnership iterates and adjusts its approach based on experiences to date	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Cultural differences between organisations are well managed and clashes avoided where possible	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Partners remain fully committed to the partnership	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
The partnership has been institutionalized into each partner organisation (e.g. engaged key staff, built into organisational planning and budgets etc.)	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>

IMPACT AND VALUE CREATION				
The partnership vision remains compelling and relevant to the context	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
The partnership has delivered / is on course to deliver its objectives	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
The partnership has delivered / is on course to deliver significant net value to all partners	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
MEETINGS AND WORK PROCESSES				
Meetings happen with appropriate frequency	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Setting of agendas and arrangement of meeting logistics ensures inclusivity of all partners	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Meetings are documented appropriately and minutes circulated	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Conflicts of interest are effectively managed	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Partners are consistently present at meetings and represented by appropriately senior level	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Decisions are made in a timely and efficient way	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>